

PACIFIC AREA SENIOR OFFICER LOGISTICS SEMINAR 2001
FINAL REPORT

PREFACE

On behalf of the PASOLS Logistics Steering Group (LSG), I am extremely pleased to provide each delegate with this PASOLS XXX Final Report. The report summarizes the business meeting and panel discussions from this week's seminar and provides a reference for ongoing PASOLS actions. Once again, the presentations and discussion topics were timely and relevant to this year's theme, "Logistics Cooperation: Partners in Support." Active and knowledgeable participation in the discussion groups increased our knowledge of the military logistics capabilities needed to operate and maintain an interoperable environment.

Our gracious Australian hosts have worked diligently to make this a very special and rewarding week for each of us. Speaking for all participants in this year's conference, I'd like to extend a very special thanks to Major General Haddad and their hardworking staff. The planning and execution for this seminar were absolutely superb. The tremendous hospitality and generosity were evident and greatly appreciated by all. The social events, to include the visit to Australian War Memorial and the Host and Visiting Nations dinners, gave us a better understanding of this dynamic country and its rich cultural and historical significance. This year's seminar was highly successful. Thanks to the teamwork and energy of our Australian hosts.

PASOLS continues to be a unique gathering of professional logisticians not replicated anywhere else in the world. This year we had 84 participants from 27 nations with 26 flag and general officers and civilian equivalents in attendance. With the same dedicated effort, generosity, and willingness on the part of member nations to stay involved, PASOLS can only continue to get better in the years to come.

I want again to thank all participants for their attendance and significant contributions to this year's seminar. It is my sincere hope that each of you had as enjoyable and productive week as I have. I encourage you to carry the concepts we have discussed this week back to your countries and share them with other logisticians in your armed forces. We can look forward to another exciting PASOLS next year in Seoul, Korea

BRIAN I. GEEHAN
Brigadier General, U.S. Army
PASOLS Secretariat

PACIFIC AREA SENIOR OFFICER LOGISTICS SEMINAR 2001
EXECUTIVE SUMMARY
24-28 September 2001

1. The thirtieth Pacific Area Senior Officer Logistics Seminar's (PASOLS) annual meeting was held in Canberra, Australia, from 24-28 September 2001. Eighty-four participants and local dignitaries attended the opening ceremony. The ceremony included welcome addresses by Admiral Chris Barrie, Chief of the Defence Force and Brigadier General Brian I. Geehan, Director Logistics, Engineering and Security Assistance, U.S. Pacific Command, respectively. Mr. Michael Roche, Under Secretary Defence Material and Brigadier General Brian I. Geehan, Director Logistics, Engineering and Security Assistance, U.S. Pacific Command, provided the keynote addresses.

2. Twenty four member nations attended: Australia, Bangladesh, Brunei, Canada, China, Fiji, Indonesia, Japan, Kiribati, Korea, Madagascar, Malaysia, Maldives, Mongolia, New Zealand, Papua New Guinea, Philippines, Singapore, Solomon Island, Sri Lanka, Thailand, Tonga, United States of America and Vanuatu. In addition, the following four observer nations attended: India, Mauritius, Nepal, and Samoa.

3. The PASOLS XXX Final report includes the substantive events of the conference, the Logistics Steering Group (LSG) Minutes, and a summary of the panel discussion topics. Recommendations from the Project Development Committee (PDC) were incorporated into the LSG minutes.

4. Five panels discussed the following topics:

- Outsourcing of Defence Support
- Contractor Support to Operations
- Coalition Logistics Support

5. Korea will host PASOLS XXXI, 2 - 6 September 2002, in Seoul. The mid-year Project Development Committee meeting will be held in Tokyo, Japan, 13 - 16 May 2002. The theme is "Logistics Cooperation: Mutual Support."

PASOLS XXX AGENDA
24 - 28 September 2001
CANBERRA, AUSTRALIA

Saturday 22 Sep 01

1000 – 1700 Conference and Hotel Registration/Title 10 Processing

Sunday 23 Sep 01

0800 – 1830 Conference and Hotel Registration/Title 10 Processing

1400 – 1600 PDC Meeting (PDC Members Only) (Casual Dress)

1800 – 1830 HODS “pre US Hosted Reception” Function

1830 – 2030 Welcome Reception (Coat and Tie Dress)

Monday 25 Sep 00

(Dress: Coat and tie)

(After Lunch Civilian Casual)

0830 – 0900 Coffee

0845 – 0900 Assemble at the Conference Room

0900 – 0910 Administrative Remarks

0910 – 0920 Welcome Address by AS Co-Chairman, AIRCDRE Ekin-Smith

0920 – 0935 Welcome Address by PASOLS Co-Chairman, BG Geehan

0935 – 0945 Roll Call of Nations

0945 – 1010 Morning Tea

1010 – 1035 Opening Address – Brigadier General Brian I. Geehan, USCINCPAC/J4

1035 – 1040 Introduction of AS Opening Speaker

1040 – 1055 Welcoming Address – Admiral Chris Barrie, CDF

1055 – 1115 Group Photograph

1115 – 1120 Introduction of AS Keynote Speaker

1120 – 1200 Keynote Address – Mr. Michael Roche, USDM

1200 – 1300 Lunch (Rose Garden)

1300 – 1310 Administrative Announcements

1310 – 1400 Explanation of Theme/Panel Discussions and Introduction to Topic 1
Outsourcing of Defence Support

1400 – 1420 Topic 1 Presentation by Philippines

1420 – 1440 Topic 1 Presentation by Singapore

1440 – 1500 Topic 1 Presentation by China

1500 – 1520 Afternoon Tea

1520 – 1540 Topic 1 Presentation by Japan

1540 – 1700 Panel Discussions of Topic 1

1830 – 1845 Assemble in the Foyer/Move to Dinner Venue Host Nation Dinner

1900 – 2200 Host Nation Dinner at Royal Military College Duntroon

Tuesday 25 Sep 01

(Dress Civilian Casual)

0730 – 0800 Coffee

0800 - 0815 Administrative Announcements

0815 – 0830 Introduction to Topic 2 – Contractor Support to Operations

0830 – 0850 Topic 2 Presentation by Australia

0850 – 0910 Topic 2 Presentation by US

0910 – 0920 Quick Break

0920 – 0940 Topic 2 Presentation by Canada

0940 – 1000 Topic 2 Presentation by UN

1000 – 1030 Morning Tea

1030 – 1200 Panel Discussion of Topic 2

1200 – 1300 Lunch (Rose Garden)

1300 – 1315 Introduction to Topic 3 – Coalition Logistics Support

1315 – 1335 Topic 3 Presentation by New Zealand

1335 – 1355 Topic 3 Presentation by Fiji

1355 – 1405 Quick Break

1405 – 1425 Topic 3 Presentation by UN

1425 – 1445 Topic 3 Presentation by US

1445 – 1515 Afternoon Tea

1515 – 1700 Panel Discussion on Topic 3

1700 Evening Free

Wednesday 26 Sep 01

0800 – 0930 Panel Chairman and Recorders Meet

0930 – 0940 Administrative Announcements

0940 – 0950 Brief – PASOLS LOG

0950 – 1000 Brief – PASOLS Home Page

1000 – 1020 Brief – PACALS Overview

1020 – 1045 Morning Tea

1045 – 1105 Brief – PACS – Australia

1105 – 1120 Brief – PALMS - US

1120 – 1135 Brief – PACOUT - Australia

1135 – 1150 Brief – PACRAT- Australia

1155 – 1215 Brief Guide for Logistic Support to Multinational Operations (#26)
- Australia

1215 – 1315 Lunch

1315 – 1330 Depart for Australian Parliament House

1330 – 1340 Security Screening APH

1340 – 1440 Tour Parliament House

1440 – 1455 Enroute to Australian War Memorial

1455 – 1525 Afternoon Tea – Sculpture Garden

1525 – 1530 Arrange Groups for tour

1530 – 1700 Tour Australian War Memorial

1700 – 1710 Last post Ceremony

1715 – 1815 'No-Host' Reception – ANZAC Hall

1815 – 1830 Return to Hotel

1830 Evening Free

Thursday 27 Sep 01

0800 – 1000 Delegate Bilateral Discussions

0800 – 1000 PDC Meeting (PDC Members Only)

1000 – 1030 Morning Tea

1030 – 1100 Presentation – Panel Discussions and Recommendations Topic 1

1100 – 1130 Presentation – Panel Discussion and Recommendations Topic 2

1130 – 1200 Presentation – Panel Discussion and Recommendations Topic 3

1200 – 1300 Lunch

1300 – 1630 Delegate Bilateral Discussions

1300 – 1500 LSG Meeting (LSG Members Only)

1900 Assemble in Foyer/Move to Dinner Venue

1930 – 2300 Visiting Nations Dinner – Gundaroo Pub

Friday 28 Sep 01

0730 – 0830 Coffee

0830 – 0930 Presentation of LSG Report

0930 – 1000 Presentation: PASOLS XXXI PDC by Japan

1000 – 1030 Morning Tea

1030 – 1100 Presentation: PASOLS XXXI by Korea

1100 – 1110 Closing remarks by PASOLS Secretary – BG Geehan

1110 – 1145 Presentation of Certificates

1145 – 1200 Closing Remarks by AS Chairman

1200 – 1230 Lunch

1230 Free To Departure

LOGISTICS STEERING GROUP MINUTES
PASOLS XXX
27 SEPTEMBER 2001

1. This section of the final report reflects the decisions of the Logistics Steering Group (LSG). The Project Development Committee (PDC) met twice during the week and provided its recommendations to the LSG. With Brigadier General Brian I. Geehan and Mr Ken Heldon the co-chairmen, the LSG met on 27 September 2001, with the following members present:

Australia
Bangladesh
Brunei
Canada
China
Fiji
Indonesia
Japan
Kiribati
Korea
Madagascar
Malaysia
Maldives
Mongolia
New Zealand
Papua New Guinea
Philippines
Singapore
Solomon Island
Sri Lanka
Thailand
Tonga
United States
Vanuatu

2. **CONTINUING TOPICS**

a. Projected PASOLS and PDC Hosts

- | | |
|--------|---|
| - 2002 | Japan (PDC)/Korea (PASOLS) |
| - 2003 | Indonesia (PDC)/Singapore (PASOLS) |
| - 2004 | Australia (PDC)/Brunei (PASOLS) |
| - 2005 | Vanuatu (PDC)/Thailand (PASOLS) |
| - 2006 | United States (PDC)/Bangladesh (PASOLS) |
| - 2007 | Japan (PDC & PASOLS) |
| - 2008 | New Zealand |
| - 2009 | China |
| - 2010 | Maldives |

Note: Shared responsibilities for PASOLS and PDC allows more nations to participate.

LSG DECISION: Proposed hosting arrangements Approved. Other countries are encouraged to nominate to conduct PDC meetings in lieu of those above if they wish.

b. THEMES FOR PASOLS:

Past themes:

1992	Logistics Cooperation: A Key to the Future
1993	Logistics Cooperation: New Initiatives for New Times
1994	Logistics Cooperation: An Integrated Approach
1995	Logistics Cooperation: Sharing the Challenge
1996	Logistics Cooperation: Keeping it Simple
1997	Logistics Cooperation: Technology Solutions
1998	Logistics Cooperation: Joining Forces with Industry
1999	Logistics Cooperation: Developed and Developing Countries
2000	Logistics Cooperation: New Roles for Changing Times
2001	Logistics Cooperation: Partners in Support
2002	Logistics Cooperation: Mutual Support

STATUS: Panel discussion suggested the current direction is valid for continuation into 2002. Logistics Cooperation: Mutual Support follows closely to panel recommendation. Possible focus on the following: Bilateral Arrangements, UN Support and Demilitarization. May include read-a-heads, case studies, and subject matter expert presentations.

LSG DECISION: Approved theme for 2002 be Logistics Cooperation: Mutual Support and members be encouraged to develop themes beyond 2002.

c. DATES FOR PASOLS XXXI AND THE PDC:

STATUS: Japan recommended dates for the PDC of 13-16 May 2002, and Korea recommended dates for PASOLS of 2-6 September 2001.

LSG DECISION: Approved proposed dates.

d. OBSERVER ATTENDEES:

STATUS: The Terms of Reference were revised to incorporate changes and address status of territories. The following nations have been recent observers to PASOLS: Cambodia, Comoros, India, Laos, Mauritius, Nepal, Russia, Vietnam, and Samoa. They were all invited to attend PASOLS XXX with India, Mauritius, Nepal, and Samoa in attendance. LSG (From PASOLS XXVIII) tasked PDC for recommendation to invite Myanmar, New Caledonia, and French Polynesia. Tabled pending approval of TOR. None invited to PASOLS XXX.

LSG DECISIONS: Secretariat is approved to invite the following to PASOLS XXXI: Cambodia, India, Laos, Mauritius, Nepal, Russia, Vietnam, and Samoa as observer nations. Secretariat is approved to extend an invitation to France to attend PASOLS XXXI as an observer nation. Secretariat is approved to invite the UN to participate in PASOLS XXXI as an observer. LSG decided that East Timor and Myanmar would not be invited as observers nations to PASOLS XXXI.

e. NEW MEMBER NATIONS:

STATUS: Membership may be offered to new nations pending approval of all member nations. Secretariat provided information on membership process to all observer nations.

LSG DECISION: Approved Secretariat and PASOLS Member Nations encouraging qualified Observer Nations to become PASOLS members.

f. PASOLS LOG:

STATUS: Canada continues to edit and publish PASOLS LOG for 2000-2002. PASOLS participants are requested to provide articles. Articles can be in own language. Articles for next edition due by 15 February 2002 and 15 June 2002 for the Summer edition.

LSG DECISIONS: Accept offers of contributions for next issue from the following nations: Australia (PASOLS XXX Report), U.S., Japan (PDC XXXI), Singapore, Brunei and PNG. Continue to seek articles for future issues. Seek nominations for future editor (to be resolved at PDC XXXI).

g. PASOLS HOMEPAGE:

STATUS: New Zealand is the current sponsor. More can be done by nations and functional groups to develop individual sites for placement on PASOLS home page. APAN is used extensively in the PACIFIC/Indian Ocean region and could be used as a link for PASOLS Homepage.

LSG DECISION: Encouraged nations and functional groups to provide new information (including additional PACOUT detail) via the homepage – New Zealand to report on progress at PDC XXXI. U.S. to contact APAN and have PASOLS Homepage added as link. Secretariat will use Homepage to conduct most PASOLS activities to include agenda preparation for PDC and PASOLS XXXI and a matrix to track status of all PASOLS initiatives, LSG taskings and Secretariat actions.

i. VISITING NATIONS DINNER DISPLAY:

STATUS: Normally delegations display items representing their country at visiting nations dinner. Due to venue location for PASOLS XXX, Australia had nations post displays in break area.

LSG DECISION: Encouraged delegations to display items representing their countries at venue best determined by PASOLS host.

j. PACIFIC AREA COOPERATIVE ACQUISITION AND LOGISTICS SYSTEMS (PACALS) INITIATIVES:

MISSION: Reduce costs and improve efficiency and effectiveness of logistics support through cooperation in acquisition and logistics.

OBJECTIVES:

- Improve logistics effectiveness and reduce support costs (Primary)
- Improve logistics management capabilities
- Encourage regional cooperation
- Reduce supply and maintenance problems
- Consolidate purchases where possible
- Foster interoperability

STATUS:

- Twenty-seven current PACALS initiatives
- Five active initiatives
- 22 inactive initiatives (see p. 12)
- Active initiatives reviewed individually
- Inactive initiatives reviewed as a group

ACTIVE:

(1) PACALS NO. 19: PACIFIC AREA CATALOGUING SYSTEM (PACS)

STATUS: Meeting took place in Kuala Lumpur, Malaysia in July. Canada assumed chairmanship and Singapore volunteered to host PACS meeting in 2002.

LSG DECISIONS: Agreed the work of PACS forum should continue. Accept Singapore offer to host PACS in 2002. Encourage nations to nominate for chairmanship.

(2) PACALS NO. 23: PACIFIC AREA AUTOMATED LOGISTICS SYSTEMS (PALMS)

STATUS: Status update took place during PASOLS XXX with no significant activity in since PASOLS XXIX. USPACOM J4 volunteered to host meeting in Spring/Summer 2002 in Hawaii and act as sponsor through 2003.

LSG DECISIONS: Agreed keep this PACALS initiative active. Concurred with U.S. hosting 2002 meeting and with U.S. sponsorship through 2003.

(3) PACALS NO. 24: PACIFIC AREA COOPERATION IN OUTSOURCING (PACOUT)

STATUS: Status update provided at PASOLS XXX. Discussion and panel recommendations show need for outsourcing/contracting for both deployed operations and routine support operations. Australia is willing to continue to sponsor this initiative and Brunei volunteered to host PACOUT meeting in 2002. Panel discussion recommended a focused agenda for future PACOUT meetings to include possible development of primer.

LSG DECISIONS: Agreed to keep this PACALS initiative active. Accepted Brunei offer to hosting PACOUT in 2002 with a more focused agenda. Agreed PACOUT would take for action recommendations arising from PASOLS XXX.

(4) PACALS NO. 26: LOGISTICS SUPPORT MULTINATIONAL COALITION OPERATIONS HANDBOOK

STATUS: Several documents/SOPS exist and/or are being developed such as; MLSA/LSA templates with handbook (Australia), Planning templates (Canada and U.S), JLOC SOPS (UN) and Strategic Lift Procedures Guide (U.S). LSG approved at PASOLS XXIX PACALS PASOLS "*Guide for Logistics Support to Multinational Operations*", it is high level and non-prescriptive guide. Once developed Handbook will be available on the PASOLS homepage and a CD-ROM version. Australia appointed as lead nation with assist by USPACOM. Disaster Relief Planning and Lessons Learned input (PASOLS XXIX potential PACALS Initiative) reviewed at PDC XXX per LSG direction. PDC supports adding this to PACALS No. 26. Australia briefed this initiative at PASOLS XXX and proposed a template MLSA for incorporation into the guide.

LSG DECISIONS: Agreed this PACALS initiative be kept active. Directed PASOLS Member Nations to provide Australia with SOPs/data to be placed in the "*Guide for Logistics Support to Multinational Operations*". Agreed to incorporation of Disaster Relief Planning and Lessons Learned into this initiative. Approved incorporation of MLSA template into guide.

(5) PACALS NO. 27: PROPOSED INITIATIVE PACIFIC REGIONAL DEMILITARIZATION FACILITIES:

STATUS: U.S. and Pacific Nations have conventional weapons and munitions reaching end of service lives requiring disposition. Environmental concerns abound. Representatives from Australia, China, Japan, Malaysia, New Zealand, Singapore, and Thailand interested in this initiative. U.S. has knowledge and state-of-the-art experience to share cooperatively. LSG at PASOLS XXIX approved formation of PASOLS Working Group under US (DOD) lead to explore sharing disposal technology, procedures and environmental concerns. First Working Group Meeting held in Reno, Nevada, in conjunction with 2001 Worldwide Disposal Conference. LSG encouraged Member Nations to consider DLA as an equipment disposal and training source. U.S. lead was unable to attend PASOLS XXX. No project status available.

LSG DECISIONS: Agreed US member will provide a status report to PDC XXXI. Approved PDC XXXI action to review initiative and make recommendations on future of this initiative.

k. NEW BUSINESS: PACALS

STATUS: Need to have PACALS designation for PASOLS initiatives is unclear and tends to confuse the issue. Only five of the twenty-seven initiatives are active, while the inactive list serves as a reference point to consider new initiatives and most have not been seriously considered. PACALS SOP requires review/revision. U.S. PDC member (Mr. Ischinger) volunteered at PDC XXIX to draft revised SOP. In conjunction with revising the SOP, perhaps it is time to consider renaming the program to simply "PASOLS Initiatives" and removing initiatives format he list that have never been seriously considered, e.g. make Annex A of the revised SOP a list of active initiatives only.

LSG DECISIONS: Eliminate PACALS and rename as PASOLS initiatives. Revamp SOP to incorporate name change and revise procedures. Secretariat will produce draft for review at PDC XXXI and adjust Annex A to reflect active initiatives only and post inactive list on PASOLS Homepage.

I. **NEW BUSINESS:** PACIFIC AREA COOPERATION-RATIONING (PAC-RAT)

STATUS: Australia suggested PASOLS nations exchange information on ration pack composition, menus, ingredients, etc, with the purpose of increasing the level of interchangeability of food between national forces. Potential for increased interoperability, reduction in transportation costs, and reduction in nation warehousing/storage requirements.

LSG DECISIONS: Accepted PAC-RAT as a new PASOLS initiative under Australian sponsorship. Accepted US offer to review other classes (fuel and water) for similar initiative.

m. **NEW BUSINESS:** REVISED PASOLS FORMAT

STATUS: Seminar panels suggested PASOLS is at a watershed. Form and format needs review. Need output matrix to provide continuity. Consider providing readings in preparation for PASOLS and inviting SME to attend/present topics.

LSG DECISION: Directed Secretariat to review and recommend changes to be reviewed by PDC XXXI.

- Secretariat to develop output matrix and post on Homepage
- Secretariat will further develop PASOLS XXXI Theme and recommended topics for review by PDC. Following approval at PDC, Secretariat will provide read ahead briefings on Theme and Topics prior to PASOLS XXXI
- Reference PASOLS conference length. Secretariat will provide options for PDC review and decision concerning length of PASOLS conference (options: 3, 4 and 4.5 day conference duration)
- Secretariat will develop a proposed PASOLS uniform policy for review and decision by PDC XXXI. (Uniforms on opening/closing ceremonies with civilian clothes during remaining conference days)

PANEL TOPICS
PASOLS XXX
Canberra, Australia, 24-28 September 2001

SUMMARY OF TOPIC #1: Outsourcing of Defense Support

EXPLANATION:

Outsourcing generally covers the termination or reduction of organic military support capability in favor of contractor (commercial) support to achieve savings or to move military resources saved to higher priority areas. Outsourcing can also cover the commercialization of government (defense) industries/factories. The defense organizations of a number of PASOLS nations are undertaking, planning or considering outsourcing programs, thus changing the way in which regional defense forces are going, and will be, supported.

DISCUSSION:

- What experience do member nations have with outsourcing? What are the major benefits, which have been, or are expected to be achieved? What are the downsides?
- For members with no current experience, do they have any plans to outsource?
- Is there any commonality among panel members in approaches to, or functions being, outsourced? If so, is there any bilateral or multilateral cooperation (e.g. information exchange/training) currently occurring or planned? Are there any deductions/lessons learned from that cooperation? What additional information exchange, training or other needs have members identified?

ISSUES/CONCLUSIONS/RECOMMENDATIONS:

Issues

- Why Outsourcing?
- Measuring Performance
- People Concerns
- Cost
- Contracting
- Command and Control

Conclusions

- Outsourcing Not Panacea
- No one single right way
- Up-front training needed
- Mil-to-mil logistics support may be hampered
- Begin Slowly---do the low hanging fruit first
- Nearly impossible to go back
- Information exchange important

Recommendations

- Sharing of Information
 - Web Page (Nation....Function...POC)
 - Links to other sites on outsourcing
- Consider a "Target" PACOUT
 - Nation to host and specify outsourcing functions where they need assistance

SUMMARY OF TOPIC #2: Contractor Support to Operations

EXPLANATION:

Contractor support for operations is generally understood to deal with the augmentation of operational military capability with contractor provided support but not usually the replacement of military capability. Several PASOLS nations are currently making use of contractors to support deployed forces and others are considering doing so. Some nations have experience of dealing with contractors engaged by their coalition partners and with UN engaged contractors.

DISCUSSION:

- What experience do member nations have with the use of contractors in a deployed situation? Do they have any lessons learned or other information they would be prepared to share with other PASOLS nations?
- Is there any bi-lateral or multilateral cooperation (eg. Information exchange, training) in the area of contractor support for operations currently occurring or planned? Are there any deductions/lessons learned from that cooperation of relevance to PASOLS? What information exchange, training or other needs have members identified?
- Following the success of the initial meeting in 1999, further activities under PACALS Initiative #26 (Pacific Area Cooperation in Outsourcing (PACOUT)) have been held in abeyance pending the outcomes of PASOLS XXX. As a result of discussions on Topic One and this Topic, what do member nations recommend as the future for PACOUT? If members see benefit in PACOUT continuing, is there a member nation prepared to host the next meeting?

ISSUES/CONCLUSIONS/RECOMMENDATIONS:

Issues

- Member Nation Experiences:
- Examples of Bilateral Cooperation
- Phasing contractor support.
- Contractor Selection.
- Specification of Work to be performed
- Competition for Personnel
- Communication and Cooperation
- Pitfalls

Conclusion

Consider database which would include experiences, POCs and lessons learned and available on the PACOUT website.

Recommendations

- Maintain as a useful mechanism.
- Capture relevant information: Primary means is the worldwide web and by exception printed copy.
- PACOUT to produce relevant product covering : Primer, Points of Contact, Experience database, Lessons learned, Checklists, Templates, and common terms of reference. Possible format for PACOUT Primer: “The 7 C’s for Contractor Support”, Context, Contracting, Communications, Cooperation, Cultures, Command and Control, Contingency.

SUMMARY OF TOPIC #3: Coalition Logistics Support

EXPLANATION:

Coalition logistics support means support provided from all sources for operations/exercises/humanitarian assistance, disaster relief, peacekeeping etc conducted by two or more military forces acting together.

DISCUSSION:

- What experience do member nations have with the exchange of logistics support for coalition/multinational operations (eg. Bosnia, East Timor, Bougainville)? Are members willing to share information about their experiences? If yes, how?
- Is there any bilateral or multilateral cooperation (eg. Information exchange, training) in the area of coalition logistics support currently occurring or planned? If yes, is it of relevance/use to PASOLS and if yes, is it available?
- Are members aware of any bilateral or multilateral doctrine/procedures/data bases for coalition logistics support which might be of relevance/use to PASOLS?
- At PASOLS XXIX, the LSG approved PACALS Initiative #26 ‘Guide for Logistics Support to Multinational Operations, to be based on:
 - MLSA/LSA templates with handbook (Australia);
 - Planning templates (Canada and US);
 - JLOC SOPs (UN)
 - Strategic Lift Procedures Guide (US)
- Do panel members have any proposals/suggestions about the direction and prospective utility of Initiative #26 – particularly what other information is available/planned which might be suitable for inclusion in the ‘Guide’?

ISSUES/CONCLUSION/RECOMMENDATIONS:

Issues

- Information Exchange
 - Wide range of experience among PASOLS member Nations in Coalition Logistics
 - All panel Chairs open and willing to share their experience
 - need to formalize the process to capture information for sharing
 - Cultural sensitivity needed understanding differences
 - PASOLS website lined to the APAN seems the logical way to facilitate this sharing
 - Use of standard LL format
 - Input more important than the style of presentation
 - Country contact list on the PASOLS website expanded to include a separate LL POC and increase links to logistics specific data such as the TRANSCOM worldwide airlift and port information sites.
 - Presentation by UN were very timely and would like to see their participation included in PASOLS XXXI

Conclusions

- Cooperative Efforts possible
 - Officer Exchanges
 - MLSA/ACSA
 - MPAT - Link logistics planning to the MPAT program
 - Training

Recommendations

Initiative #26

- Handbook be updated and distributed electronically (CD-ROM and web-based) for review and comment by member nations. This document will be central to continuing efforts to enhance multi-lateral interoperability in logistics.

PASOLS - General

- Secretariat to produce an “output” matrix at the end of each PASOLS

Attendance List –PASOLS XXX

DELEGATE LIST

COUNTRY

DELEGATE

Australia

Major General Peter Haddad
Commander Joint Logistics
ANW 3-116
Victoria Barracks
St. Kilda Road
Southbank VIC
Australia
Tel: 61 3 9282 6700
Fax: 61 3 9282 6580
E-mail: peter.haddad@defence.gov.au

Mr. Kenneth J. Heldon
Director of International Logistics
Joint Logistics Command
R1-5-A018 Russell Offices
Canberra ACT 2600
Australia
Tel: 61 2 6265 7024
Fax: 61 2 6265 7050
E-mail: ken.heldon@defence.gov.au

AIR CDRE Paul D. Ekin-Smyth
Controller
Joint Logistics Systems Agency
L474-B1-STH
RAAF Williams
Laverton VIC 3027
Australia
Tel: 61 3 9256 3001
Fax: 61 3 9282 3006
E-mail: paul.ekin-smyth@defence.gov.au

Mr. Tony Rumball
A/Director, International Logistic
R1-5-A002 Russell Offices
Canberra ACT 2600
Australia
Tele: 61 2 6265 7010
Fax: 61 2 6265 7050
E-mail: tony.rumball@defence.gov.au

Captain Stephen Pearson
Director of Plans
Joint Logistics Command
ANW 3-136
Victoria Barracks
St. Kilda Road
Southbank VIC
Australia
Tel: 61 3 9282 6020
Fax: 61 3 9282 6511
E-mail: stephen.person@ @defence.gov.au

Bangladesh

Commander Maksudur Rahman
GSO-1 HQ DGFI
Army Headquarters
Dhaka Cantonment
Dhaka Bangladesh
Tel: 02 88 2274 1-5 ext 3741
Fax: None
E-mail: None

Group Captain Shaikh Nasim Ali
Director of Supply
Air Headquarters
Dhaka Cantonment
Dhaka Bangladesh
Tel: 02 88028827488
Fax: 02 88928827494
E-mail: baf005@citechco.net

Brunei

Colonel Pg Azmansham Mohamad
Director Logistics
Ministry of Defence
Bolkiah Garison BB3510
Brunei Darussalam
Tel: 673 2 382360
Fax: 673 2 337072
E-mail: rbafeng@brunet.bn

Major Hj Hamsani Hj Abdul Hamid
SO2 G4
Royal Brunei Air Force
Rimba Link BB3510
Brunei Darussalam
Tel: 673 2 348348
Fax: 673 2 396037
E-mail: hamsani@brunet.bn

Mr. Hjh Faridah Ghazalli
Procurement Officer
Directorate of Finance and Procurement
Ministry of Defence
Bolkiah Garrison BB3510
Brunei Darussalam
Tel: 673 2 386196
Fax: 673 2 381069
E-mail: dfp2mindef@brunet.bn

Canada

Ms. Evelyn Levine
Director General International and Industry
Programs
Department of National Defence
101 Colonel By Drive
Ottawa Ontario K1A0K2
Canada
Tel: 613 992 8274
Fax: 613 995 0028
E-mail: e.levine@debbs.ndhq.dnd.ca

Mr. John P. Neri
Director International Material Relations
Department of National Defence
101 Colonel By Drive
Ottawa Ontario K1A0K2
Canada
Tel: 613 992 3730
Fax: 613 995 0028
E-mail: j.neri@debbs.ndhq.dnd.ca

Lieutenant Colonel Stanley A.F. Grabstas
SSO Logistics J4 MAT/DG Logistics
National Defence Headquarters
101 Colonel By Drive
Ottawa Ontario K1A0K2
Canada
Tel: 613 992 2404
Fax: 613 995 0053
E-mail: None

China

Senior Colonel Wu Guorong
Deputy Director-General of Military Training Bureau of
General Logistics Department
No. 22 Fuxing Road
Beijing, China 100842
Tel: 86 10 682 78151
Fax: None
E-mail: None

Colonel Huang Benhai
Staff Officer of Operations & Planning Bureau of
General Logistics Department
No. 22 Fuxing Rd
Beijing, China 100842
Tel: 86 10 682 15393
Fax: 86 10 682 15393
E-mail: None

Colonel Xu Kezhou
Associate Professor of Logistics Command Collage
No. 23 Taiping Road
Beijing, China 100858
Tel: 86 10 682 15393
Fax: 86 10 682 15393
E-mail: xukzh@sina.com

Lieutenant Colonel Wang Weijun
Staff Officer of International Logistics Bureau
No. 22 Fuxing Road
Beijing, China 100842
Tel: 86 10 682 15393
Fax: 86 10 682 15393
E-mail: weijun@ns.glc.cn.net

Fiji

Major Serevi Vananalagi
Chief of Staff Logistics
Republic of Fiji Military Forces
PO Box 102
Suva, Fiji
Tele: 679 313 799
Fax: 679 313 397
E-mail:

Captain Esala Teleni
Director Military Resources
Republic of Fiji Military Forces
Box 102
Suva, Fiji
Tele: 679 313 799
Fax: 679 313 397
E-mail: None

India

Rear Admiral Barin Ghose
Assistant Chief of Personnel
ACOP Secretariat
D-II Wing
Naval Headquarters
New Delhi, India
Tel: 911 1301 5468
Fax: 911 1301 5468
E-mail: None

Indonesia

First Marshall Djoko Santoso
Head of Service of Air Force Material
Air Force Material Service
Air Force Headquarters
Jakarta 13070
Indonesia
Tel: 62 21 870 9041
Fax: 62 21 871 4508
E-mail: afmdjoko@yahoo.com

Colonel Sofwana Yusuf
Senior Staff Officer 1 For
TNI Logistics Department
Headquarters
Jakarta
Indonesia
Tel: 62 21 845 95282
Fax: 62 21 870 0162
E-mail: None

Japan

Rear Admiral Isamu Ozawa
Director J4 Joint Staff Office
Japan Self Defense Force
Building A, 5-1 Ichigayahonmura-Cho
Shinjuku-Ku Tokyo 162-8805
Japan
Tel: 81 3 5229 3111 ext 30400
Fax: 81 3 5229 2158
E-mail: j4ozawa@jsc.go.jp

Major General Noboru Wakura
Deputy Director Logistics Department
Ground Staff Office
Japan Defense Agency
5-1 Ichigayahonmura-Cho
Shinjuku-Ku Tokyo 162-8802
Japan
Tel: 81 3 3268 3111
Fax: 81 3 3268 3299
E-mail: g4plans@jgsdf.go.jp

Colonel Takayoshi Yamazaki
Head, Logistics Planning Division
Air Staff Office
Japan Defense Agency
Building A 5-1 Ichigayahonmura-Cho
Shinjuku-ku Tokyo 162-8805
Japan
Tel: 81 3 3268 3111 ext 60710
Fax: 81 3 3268 3111 ext 60719
E-mail: asld101@asdf.jda.go.jp

Colonel Etsuo Sassa
Chief, Logistics Research Section
Joint Staff Office Japan
Japan Defense Agency
Building A, 5-1 Ichigayahonmura-Cho
Shinjuku-Ku Tokyo 162-8805
Japan
Tel: 81 3 5229 2158
Fax: 81 3 5229 2158
E-mail: j4sassa@jso.jda.go.jp

Lieutenant Colonel Masahiro Fukuda
Staff Bilateral Logistics Branch
Plans and Operations Section
Logistics Department
Ground Staff Office
Japan Defense Agency
5-1 Ichigayahonmura-Cho
Shinjuku-Ku Tokyo 162-8805
Japan
Tel: 81 3 3268 3111
Fax: 81 3 5269 3299
E-mail: g4plans@jgsdf.go.jp

Lieutenant Commander Nobumitsu Fujii
Logistics Research Section
Joint Staff Office
Japan Defence Agency
Building A 5-1 Ichigayahonmura-Cho
Shinjuku-Ku Tokyo 162-8805
Japan
Tel: 81 3 5229 2158
Fax: 81 3 5228
E-mail: j4fujii@jso.jda.go.jp

Captain Tohru Nakamura
Head, Logistics Planning Division
Logistics Department Maritime Staff Office
Japan Defence Agency
Building A, 5-1 Ichigayahonmura-cho
Shinjuku -Ku Tokyo 162-8805
Japan
Tel: 81 3 5386 3111 ext 50710
Fax: 81 3 5366 3111 ext 50719
E-mail: mso-hip@ic.jmsdf.go.jp

Mr. Masaru Murai
Deputy Director Equipment Coordination Division
Bureau of Administration
Japan Defense Agency
Building A, 5-1 Ichigayahonmura-cho
Shinjuku-Ku Tokyo 162-8805
Japan
Tel: 81 3 5269 3249
Fax: 81 3 5229 2139
E-mail: muraimas@jda.go.jp

Kiribati

Superintendent Kamaua Tirae
Superintendent of Administration
Police Headquarters
Betio Tarawa
Republic of Kiribati
Tel: 686 26187
Fax: 686 26370
E-mail: compol@tskl.net.ki

Inspector Kaiorake Bikoa
Officer Incharge of Traffic
Police Headquarters
Betio Tarawa
Republic of Kiribati
Tel: 686 26187
Fax: 686 26370
E-mail: compol@tskl.net.ki

Korea

Major General InSu Choi
Director, Logistics Bureau
Ministry of National Defense
Yongsan-dong 3ga1, Yongsan-Gu
Seoul Korea
Tel: 82 2 748 5700
Fax: 82 2 748 5799
E-mail: None

Colonel SungWoo Lee
Director, Logistics Cooperation and
Transportation Division
Ministry of National Defense
Republic of Korea
Yongsan-dong 3ga1 Yongsan-Gu
Seoul Korea
Tel: 82 2 748 5750
Fax: 82 2 748 5799
E-mail: None

Lieutenant Colonel Choong Keun Yoo
Logistics Cooperation Officer
Ministry of National Defense
Republic of Korea
Yongsan-dong 3ga1 Yongsan-Gu
Seoul Korea
Tel: 82 2 748 5752
Fax: 82 2 748 5799
E-mail: ykorean@hanmail.net

Madagascar

General Jules Mamizara
Secretary General of the Ministry of Armed Forces
Ampahibe
Ministry of Foreign Affairs
BP 8
Antananarivo 101
Madagascar
Tel: 261 20 22
Fax: 261 20 22
E-mail: None

Brigadier General Hans Harison
Director of Security of Gendarmerie
Gendarmerie Ankadilalana BP
BP 8 bis Antananarivo 101
Madagascar
Tel: 261 20 22 22302
Fax: 261 20 23 80162
E-mail: None

Malaysia

Brigadier General Mohd Amir Ishak
Assistant Chief of Staff Defence Logistics
Defence Logistics Division
Headquarters Malaysia Armed Forces
Wisma Pertahanan
50634 Kuala Lumpur
Malaysia
Tel: 603 231 2560
Fax: 603 269 43481
E-mail: aks.mlp@gov.my

Colonel Md Fazim Ismail RMAF
Director of Plans Development and Joint Operation
Defence Logistics Division
Headquarters Malaysia Armed Forces
Wisma Pertahanan
50634 Kuala Lumpur
Malaysia
Tel: 603 231 2569
Fax: 603 269 43481
E-mail: None

Lieutenant Colonel Mustafa Omar
Staff Officer - SVC & Material
Army Headquarters Logistics Branch
MINDEF
Jalan Padang Tembak
50634 Kuala Lumpur
Malaysia
Tel: 603 231 2707
Fax: 603 269 85445
E-mail: muzz@pd.jaring.my

Captain Jaffar Mohd Yassin RMN
Fleet Supply Depot
Royal Malaysian Navy Base
32100 Lumut
Malaysia
Tel: 603 680 2802
Fax: 603 683 5394
E-mail: jaffaryassin@celcom.net.my

Major Mohd Masjuki
Staff Officer 1 System Material (Log Plan)
Air Force Headquarters
Material Division
MINDEF
50634 Kuala Lumpur
Malaysia
Tel: 603 231 4420
Fax: 603 231 911505
E-mail: mymasjuki@hotmail.com

Maldives

Colonel Ahmed Zahir
Director General NSS Coast Guard
MinisDefence and National Security Service
Male'
Maldives
Tel: 960 322161
Fax: 960 332689
E-mail: admin@defence.gov.mv

Captain Idrees Badeeu
Assistant to the Commanding Officer
Ministry of Defence and National Security Service
Male'
Maldives
Tel: 960 322161
Fax: 960 332689
E-mail: badeeu@defence.gov.mv

Mauritius

Colonel Surendra Gokhool
Operations Officer
Special Mobile Force
Live Barracks
Port Louis Mauritius
Tel: 230 6866304
Fax: 230 6866309
E-mail: None

Mongolia

Major General Magsarjav Dash
Deputy Chief of The General Staff Armed Forces,
Director General Logistics Department
Ulaanbaatar, Mongolia
General Logistics Department
Tele: 976 11 458936
Fax: 976 11 458936
E-mail: None

LTC Ulziibayar Seded
General Staff Armed Forces, General Logistics
Department Senior Officer
Ulaanbaatar, Mongolia
General Logistics Department
Tele: 976 11 458936
Fax: 976 11 458936
E-mail: ulziibayar@yahoo.com

Nepal

Brigadier General Rajendra Thapa
Commander 15th Brigade
15th Brigade Headquarters
Topekhana Barracks
Tripureshwar
Kathmandu Nepal
Tel: 977 1 228706
Fax: 977 1 240899
E-mail: sigbde@wlink.com.np

New Zealand

Brigadier Ian A. J. Marshall
Assistant Chief Development
Headquarters New Zealand Defence Force
Private Bag 39997
Wellington New Zealand
Tel: 64 4 496 0960
Fax: 64 4 496 0655
E-mail: ian.marshall2@nzdf.mil.nz

Group Captain Stewart Baillie
Director of Logistic Development
Headquarters New Zealand Defence Forces
Private Bag 39997
Wellington New Zealand
Tel: 64 4 496 0961
Fax: 64 4 406 0868
E-mail: stewart.baillie@nzdf.mil.nz

Commander Anthony Hayes
J4 Logistics
Headquarters, Joint Forces New Zealand
2 Seddul Bahr Road
Trentham
New Zealand
Tel: 64 4 529 6400
Fax: 64 4 529 6409
E-mail: anthony.hayes@nzdf.mil.nz

Mr. Fraser Boyd
Deputy Director Logistics Support
Development Branch
Headquarters New Zealand Defence Forces
Private Bag 39997
Wellington New Zealand
Tel: 64 4 496 0961
Fax: 64 4 406 0868
E-mail: fraser.boyd@nzdf.mil.nz

Papua New Guinea

Lieutenant Colonel Joseph P. Fabila
Director of Engineers
Headquarters Papua New Guinea Defence Force
Murry Barracks
Free Mail Bag
Boroko
Papua New Guinea
Tel: 675 324 2132
Fax: 675 325 6750
E-mail: None

Mr Ralph Avosa
Assistant Secretary Policy Division
Headquarters Papua New Guinea Defence Force
Murry Barracks
Private Mail Bag
Boroko
Papua New Guinea
Tel: 675 324 2213
Fax: 675 324 2689
E-mail: None

Philippines

Lieutenant Colonel Cipriano Gundao
Division Chief
QJ4 GHQ
Camp General Emilio Aguinaldo
Quezon City Metro Manila
Philippines
Tele: 632 911 7913
Fax: 632 911 7924
E-mail: cipgundao@yahoo.com

Captain Antonieto Ferrer PN
Commander Naval Sea Systems Command
NSSC Fort San Felipe
Cavite City
Philippines
Tel: 632 431 06 05
Fax: 632 431 19
E-mail: tonydferr@yahoo.com

Samoa

Chief Inspector Rimoni Vaaelua
Police
PO Box 53
Apia Samoa
Tel: 685 22 222
Fax: 685 20 848
E-mail: None

Singapore

Mr. Lee Yeaw Lip
Deputy Director
DTRO
Defense Technology Towers
1 Depot Road #06-01
Singapore 109679
Tel: 65 373 4502
Fax: 65 373 4558
E-mail: lyeawlip@starnet.gov.sg

Lieutenant Colonel Chan Kum Kiong
Head Joint Logistics Readiness Branch
303 Gombak Drive
#10-14
Singapore 669645
Tel: 65 768 3136
Fax: 65 768 2456
E-mail: ckumkion@starnet.gov.sg

Lieutenant Colonel Devendran Selvarajoo
Head Plans Branch
Headquarters Supply and Transport
Gloucester Camp
210 Portsdown Road
Singapore 139305
Tel: 65 870 2209
Fax: 65 870 2311
E-mail: devendra@starnet.gov.sg

Lieutenant Colonel Ong Kok Hiong
Head Contract Management Branch
Headquarters Naval Logistics Command
AFPN 6016
Tuas Naval Base Blk 102
Pioneer Sector 2
#01-101
Singapore 628398
Tel: 65 864 2793
Fax: 65 864 2512
E-mail: jasonokh@hotmail.com

Lieutenant Colonel Lua Chiew Leong
Commanding Officer, Air Logistics Squadron
AFPN 8015
506 Airport Road
#03-01
Singapore 534395
Tel: 65 381 3700
Fax: 65 381 3441
E-mail: chilua@pacific.net.sg

Solomon Island

Police Commissioner Morton Sireheti
Commission of Police
Royal Solomon Islands Police
Police Headquarters
P.O. Box G3
Honiara
Solomon Islands
Tel: 677 22217
Fax: None
E-mail: None

Superintendent Manasseh Maelanga
Director Training PFF Wing
Rove Police Headquarters
Solomon Islands
Tel: 677 23800 ext 215
Fax: None
E-mail: None

Sri Lanka

Major General Susantha Ivon Senarath Dananayake
Master General Ordnance
Army Headquarters
P.O. Box 553
Colombo
Sri Lanka
Tel: 9 414 40 382
Fax: 9 41 43 2135
E-mail: mgobr@eagle.lanka.com

Squadron Leader MDJS Suriyaarachchi
Officer Commanding Payments and Expiditing
P.O. Box 1592
Sri Lanka Air Force
Colombo
Sri Lanka
Tel: 94 1 342 548
Fax: 94 1 347 694
E-mail: None

Thailand

Rear Admiral Nibhon Chagsudulya
Director General
Naval Logistics Department
Wangderm
Bangkok
Thailand
Tel: 66 2 02 466 6648
Fax: 66 2 02 466 6648
E-mail: None

Captain Puchong Punyavirocha
Deputy Director Policy and Plans Division
Naval Logistics Department
Wangderm
Bangkok
Thailand
Tel: 66 2 247 5476
Fax: 66 2 246 5032
E-mail:

Tonga

Lieutenant Commander Satisi Vunipola
Component Commander Administration
TDS PO Box 72
Nuku Alofa
Tonga
Tel: 676 23 099
Fax: 676 23 934
E-mail: satisi.vunipola@dcp.to

Captain Tupou T. Aleamotu'a
Staff Officer Plan
TDS PO Box 72
Nuku Alofa
Tonga
Tel: 676 23 099
Fax: 676 23 934
E-mail: tongapouli.aleamotua@dcp.to

United Nations

Colonel Ian K. Hughes
Ex Deputy Chief of Support Operations
Headquarters PKF UNTAET
1A Kendrick Court
Dynnyrne Tasmania 7005
Tel: 603 622 32449
Fax: 603 622 85998
E-mail:

Mr Ronnie E. Stokes
Director of Administration
UNTAET (East Timor)
PO Box 2436
Darwin NT 0801
Australia
Tel: 212 963 3439
Fax: None
E-mail: stokes@un.org

Mr. Harjit S. Dhindsa
Logistics Officer
C/O UNTAET (East Timor)
PO Box 2436
Darwin NT 0801
Australia
Tel: 61 8 8946 3900 ext 5041
Fax: 61 8 8946 3900 ext 5041
E-mail: dhindsa@un.org

USA

Mr. Steven Austin
Director, Planning and Analysis
3070 Defense Pentagon
Rm 2D173
Washington DC 20301-3070
Tel: 703 697 1130
Fax: 703 693 1495
E-mail: stevenaustin@osd.mil

Brigadier General Brian I. Geehan
Director, Logistics, Engineering,
and Security Assistance
HQ USCINCPAC/J4
BOX 64020
Camp H. M. Smith HI 96818
Tel: 808 477 7655
Fax: 808 477 6669
E-mail: bgeehan0@hq.pacom.mil

Colonel Allen E. Cleghorn
Commander, DLA Pacific
Unit 1505
APO AP 96218-0171
Tel: 82 53 470 3700
Fax:
E-mail: cleghorna@usfk.korea.army.mil

Colonel Joseph E. Garland
Deputy Chief of Staff for Logistics
U.S. Army Pacific
Attn: APLG
Ft Shafter HI 96858-5100
Tel: 808 438 8608
Fax: 808 438 3460
E-mail: garlandje@shafter.army.mil

Colonel Michael M. Weber
Deputy Director J4 Logistics
HQ USFJ/J4
Bld 714 Unit 5068
APO AP 96328-5068
Tel: 315 225 4713
Fax: 315 225 4713
E-mail: weber.michael@usfj.yokota.af.mil

Lieutenant Colonel Scott D. Chambers
Joint Logistics Staff Officer
4000 Joint Staff Pentagon
Rm 2C828
Washington DC 20318-4000
Tel: 703 697 6256
Fax: 703 697 0533
E-mail: scott.chambers@js.pentagon.mil

Commander Bruce W. Kahl
Chief, Navy Programs, JUSMAGPHIL
PSA 504
Box 1
FPO AP 96515-1400
Tel: 632 532 1240
Fax: 632 532 1296
E-mail: kahlb@compass.com.ph

Major Phillip Woody
DLA Pacific Plans Officer
HQ USFJ J43
Unit 5063
APO AP 96328-5068
Tel: 81 3117 27 2475
Fax: 81 3114 27 4709
E-mail: woody.phillip@usfi.yokota.af.mil

Vanuatu

Lieutenant Colonel Navoko PN Lui
Commander Joint Administration Center
Joint Command Headquarters
Vanssec House
PMB 014
Port Vila Republic of Vanuatu
Tel: 678 26570 ext 114
Fax: 698 22075
E-mail: commjac@vanuatu.gov.vn

Major Arthur AC Edmanley
Acting Commander Vanuatu Mobile Force VMR
Joint Command Headquarters
Vanssec House
PMB 014
Port Vila Republic of Vanuatu
Tele: 678 26570
Fax: 678 22075
E-mail: None

Secretariat/Administration

Australia

Mr. Harry Lok
Staff Officer, International Logistics
Directorate of International Logistics
R1-5-A004 Russell Offices
Canberra ACT 2600
Tel: 61 2 6265 7025
Fax: 61 2 6265 7050
E-mail: harry.lok@defence.gov.au

Mr. David Haddad
Administrative Assistant
Directorate of International Logistics
R1-5-A004 Russell Offices
Canberra ACT 2600
Tel: 61 2 6265 7013
Fax: 61 2 6265 7050
E-mail: david.haddad@defence.gov.au

USA

Mr. Thomas E. Roark
Chief, Security Assistance and International
Logistics Division
Box 64020
Camp H. M. Smith HI 96861
Tel: 808-477-0953
Fax: 808-477-0944
E-mail: troark00@hq.pacom.mil

Lieutenant Colonel Sandy Pogue
USCINCPAC
Attn: J452
Box 64020
Camp H. M. Smith, HI 96861-4020
Tel: 808 477
Fax: 808 477 0944
E-mail: swpogue0@hq.pacom.mil

Major Shawn Ball
USCINCPAC
Attn: J456
Box 64020
Camp H. M. Smith, HI 96861-4020
Tel: 808 477 0938
Fax: 808 477 0944
E-mail: sdball00@hq.pacom.mil

Mr. Raymond C. Pearl
Security Manager
HQ USCINCPAC J01P

Box 64028
Camp H M Smith HI 96861
Tel: 808 477 7832
Fax: 808 477 7819
E-mail: rcpearl@hq.pacom.mil

TSgt Dawn M. Hewes
Administrative Assistant
Box 64020
Camp H. M. Smith HI 96861
Tel: 808 477 1557
Fax: 808 477 0944
E-mail: dhewes@san.osd.mil